Community Impact of Safety Net Hospitals and UF Health Jacksonville

Health Care Policy Conference
November 13, 2013
Russ Armistead, CEO
Outline

1. What is a Safety Net Hospital
2. What is UF Health Jacksonville
3. Why is UF Health Jacksonville at Risk
4. A Face of the Uninsured
Safety Net Hospitals in Florida

**Teaching Hospitals**
- Jackson Health System*
- Mount Sinai Medical Center*
- Orlando Regional Healthcare*
- UF Health - Gainesville*
- **UF Health - Jacksonville***
- Tampa General Hospital*

**Public Hospitals**
- Halifax Medical Center*
- Lee Memorial Health System
- Memorial Healthcare System
- North Broward Hospital*
- Sarasota Memorial Hospital

**Children’s Hospitals**
- All Children’s Hospital*
- Miami Children’s Hospital*

**Regional Perinatal Intensive Care Center**
- Sacred Heart Health System*

*Hospitals with residency programs*
Safety Net Hospitals in Florida

Only 10% of the state’s hospitals, but:

- 80% of GME student training
- 75% of RPICC centers
- 66% of trauma center admissions
- 66% of transplants
- 99% of burn care admissions
Safety Net Care
All Florida Hospitals (days) 25%

- Medicare 53%
- Medicaid 18%
- Commercial 20%
- Other Government 2%
- Self Pay 7%

Source: 2011 FHURS, worksheet B1B acute
Days - Medicare & Medicaid include FFS & HMO values.
Safety Net Care
Florida Safety Net Hospitals (days) 38%

- Medicare 37%
- Medicaid 27%
- Commercial 23%
- Other Government 2%
- Self Pay 11%

Source: 2011 FHURS, worksheet B1B acute
Days - Medicare & Medicaid include FFS & HMO values.
Safety Net Care
UF Health Jacksonville (days) 51%

- Medicaid 37%
- Medicare 34%
- Self Pay 14%
- Commercial 11%
- Other Government 4%

Source: 2011 FHURS, worksheet B1B acute
Days - Medicare & Medicaid include FFS & HMO values.
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What is UF Health Jacksonville

- Hospital owned by the City and operated by UF Health Jacksonville.
- The 5th largest employer in Jacksonville.
- Total operating budget of $550 million of which $350 million is salaries and benefits.
- Affiliated with University of Florida
  - 400 faculty + 320 residents & fellows
  - $300 million operating budget
What is UF Health Jacksonville

High Quality:

- 4 star quality ranking from University HealthSystem Consortium (UHC) for recent 2 years, improving our ranking from 42nd to 19th, and sharing the 2012 Rising Star Award with Duke Health and the Cleveland Clinic.

- UHC Quality and Accountability Aggregate Ranking (mortality measurement) was 8th best nationally.

- Ranked by U.S. News and World Report as the #9 best hospital in the State of Florida out of 271 hospitals.

- American Nurses Credentialing Center Magnet designation.

- Governor’s Sterling Sustained Excellence Award.

- Achieved National Committee for Quality Assurance (NCQA) Level Three Medical Homes recognition.
What is UF Health Jacksonville

Low Cost:

- UF Health Jacksonville utilizes UHC to benchmark itself against other academic medical centers across the United States.

- UF Health Jacksonville is one of the most cost efficient academic medical centers in the country:
  - Ranked #3 in Total Expense per Adjusted Discharge
  - Ranked #2 in Expected Cost vs. Actual Cost per Case
  - Ranked #1 in Supply Expense per Adjusted Discharge
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Days - Medicare & Medicaid include FFS & HMO values.
Lower Income Pool & Disproportionate Share Hospital Funding

**FY12 funding down 43% or $27M as compared to FY08**
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Source: Miami Herald, Thursday, September 5, 2013